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To whom it may concern

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## GL's 2014 Financial Results Briefing for Finance Business -- Explanation on GL's Largest-ever Sales and Rapid Recovery in Profit in 2014 and Future Development to ASEAN --

On February 12, 2015, our major affiliated company, the SET-listed motorcycle leasing firm Group Lease Public Company Limited (GL) had announced their financial results for 2014, and GL's Chairman and Chief Executive Officer Mr. Mitsuji Konoshita held the financial results briefing gathering approximately 50 analysts and journalists.

With regard to the description explained on the briefing, we introduce his presentation with supplemental explanation for each page.

Summary of the briefing is as follows.

- 1. GL had aggressively invested for their business expansion until 2014 Q3 and results from the investment were appeared as the record-setting sales.
- 2. Increase in profitability in Thailand as well as growth of our Cambodian business practically brought our profit to the largest-ever results.
- 3. We will aggressively develop our business to the CLMV countries in the future periods.



Many active questions and answers with some humorous conversation



#### A lot of analysts and journalists gathered



Thank you.



Group Lease PCL

Strategy to be the leading leasing company in ASEAN

After ailing period continued since 2013, we saw the following conditions in 2014 4Q:

- Recovery of Thai market
- Start of profit contribution from Cambodia (GLF)

Targeted market is Asia, especially focusing on CLMV.

I will explain the points for recovery and our next target.



### <sup>†</sup>Today Topics

- · 1.Group Lease PCL
- · 2. Thanaban Co., Ltd.
- 3. GL Finance PLC
- · 4. GL Leasing (Lao) Co., Ltd.
- 5. Other Markets

#### Themes for this presentation are;

- 1 Thanaban
- ② GL Finance (Cambodia)
- 3 Next target, GL Leasing (Lao)
- 4 Myanmar and Vietnam markets

# <sup>†</sup>1. Group Lease PCL



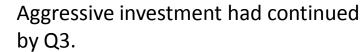


### +Group Lease PCL

Highlight - Comparison Q4 2013 - 2014 (THB Million)

	Q4/2-014	Q4/2013
Assets	7,276.83	5,496.51
Active Portfolio	6,646.71	4,922.28
Revenue	562.97	391.52
Profit	93.76	13.19





- Acquisition of Thanaban in July 2014
- Completion of expanding sales locations throughout Cambodia

Compared to the same period of the previous year,

- 2 billion baht in assets
- 1.7 billion baht in portfolio had increased.

Here comes the harvest season.

Among 93 million baht of profit,

- 72 million baht was earned in Thai, and
- 22 million baht was earned in Cambodia.

Regardless of Cambodia's portfolio size which is one-seventh of Thai, they achieved major contribution. They will pass Thai in the near future.

#### Group Lease PCL Highlight - 2014 by Quarter (THB Million) 8000 6000 5,636.38 5,756.56 7,225.63 7,276.83 Assets Active 5,099,34 5,290,77 6,697,36 6,646,71 Portfolio 4000 Assets 562.97 384.38 392.90 531.83 Revenue -Active Portfolio 3.85 **Net Profit** 10.76 6.94 93.76 2000 Q2 Q3 Q1 Q4

Assets rapidly grown as 4 to 5 million USD increase between Q3 to Q4, compared to 2 to 3 million USD increase between Q1 to Q2.

This is because of the following factors in Q3.

- ① Acquisition of Thanaban
- ② Concentrated investment in Cambodia
- 3 Recovery of GL itself

We had continued investment during ailing period of Thai market. As a result, situation had been improved.

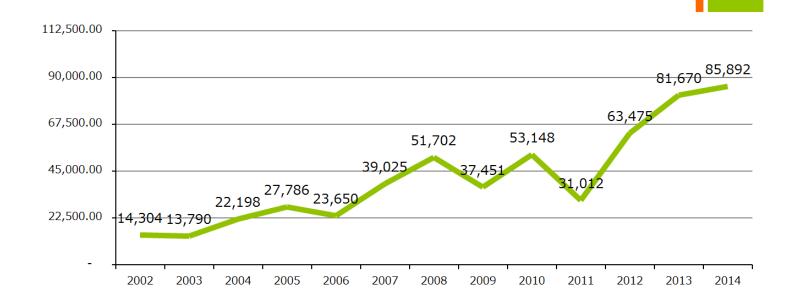
Here comes the harvest season.

In this Q4, we achieved recordsetting results on the quarter basis.

Prospect for 2015 is favorable.

# <sup>+</sup>Group Lease PCL

#### 10 Years Growth - Number of New Unit Financed





TWO RIBBONS represent WIN-WIN correletion of GL and clients/business partners
GREEN represents GL heritage/identity
DEEP BLUE represents stability and trust
BLUE represents service excellence

### + 2. Thanaban Co., Ltd.



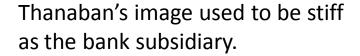
Took over on July 2014

# <sup>†</sup>Thanaban Co., Ltd.

New Identity







Their brand image was renewed by changing the brand logo.

## <sup>†</sup>Thanaban Co., Ltd.

#### **New Frontier**







Motorcycle finance, "Moto-4-cash" was released ahead of competitors.

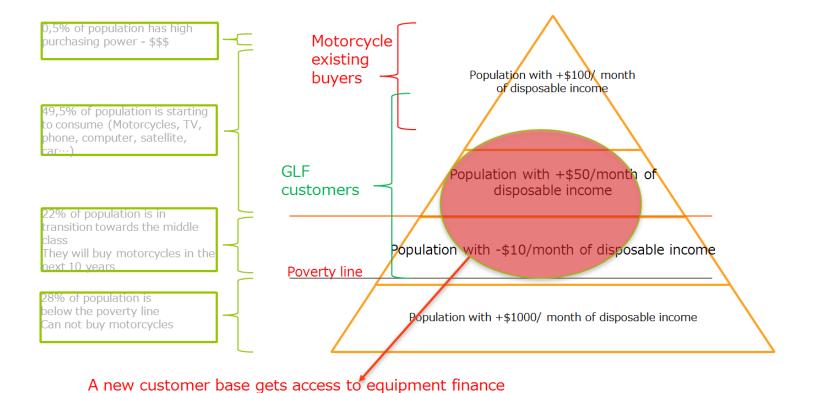
Currently, number of customer reached 1,000 per month.



### + 3. GL Finance PLC



### Leasing: a key tool for development in ASEAN Example: motorcycle leasing in Cambodia

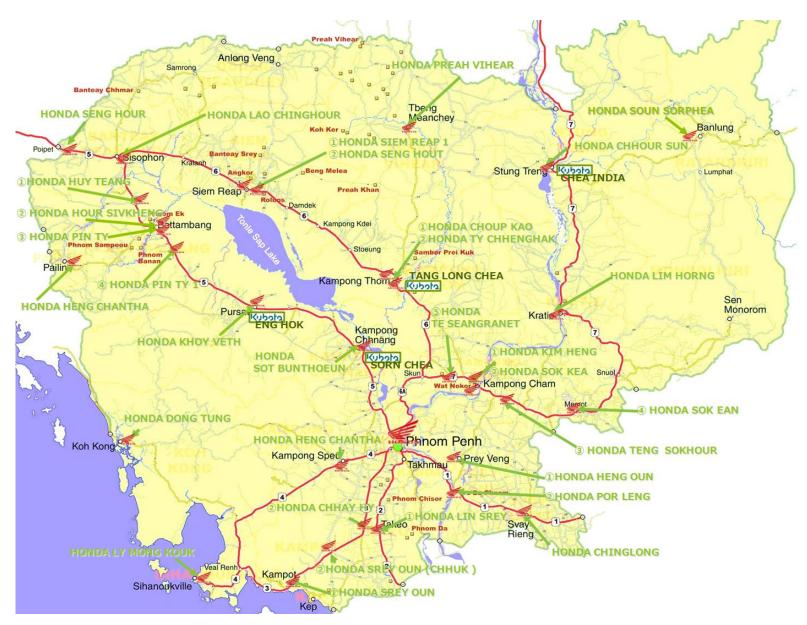


Our target customers are people who can use more than 50 USD in cash other than their living cost (people in the red circle).

In CLMV countries and Indonesia, 600 million people are in this target zone.

Average age is 19 in Myanmar and 25 in Laos (it shows how promising on motorcycle sales and the national economic growth.) This is one of the factors for large possibility.

There is 3,000times bigger market in front, compared with around 200thousand of our existing clients.



131 points of sales for motorcycle finance

22 points of sales for Kubota agricultural machine finance

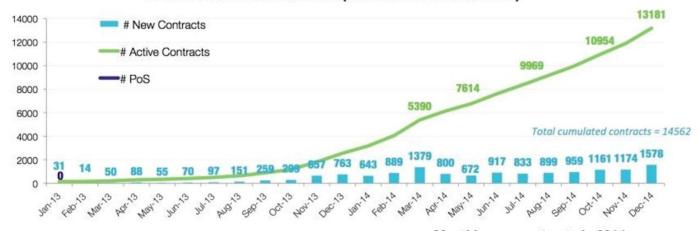
44 to 45% of who buy agricultural machine use the finance loan.

Investment was completed. We will accelerate sales activities and harvest profit.

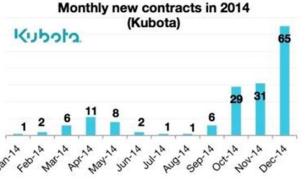


#### **SALES**

#### Sales record Y2013 and Y2014 (# contracts for all activities)







12/01/2014 GL Finance Plc. - Board of Directors Q4 2014

Number of contract had increased dramatically.

Accumulated total of contract at the end of December was 15 million.

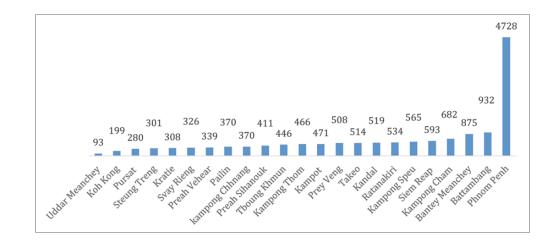
Monthly contracts reached 1,600, which was more than twice of the same month last year.

The target in 2015 is 5,000 of monthly contract.

1year has passed since agricultural machine finance launched, and now it's carrying on full operation.

The amount per contract of agricultural machine finance is nearly 20times more than motorcycle finance, therefore the accumulated finance amount is drastically increasing.

# Sales – geographic impact



About half is earned in Phnom Penh.



#### **MARKETING**

#### Customer transformation (January-14 to date)



Source of calls to call center (November-14)

Source of calls to call center (December-14)

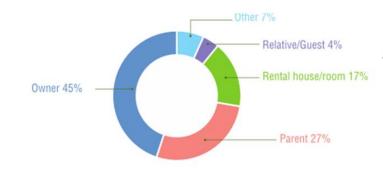


TV commercial started on November has big impact.

12/01/2014

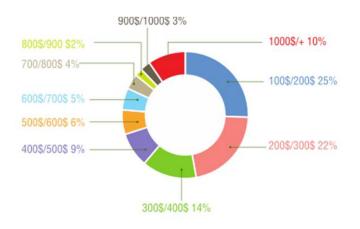
GL Finance Plc. - Board of Directors Q4 2014





#### HOUSING

45% of our customers are owners 27% live with their parents 17% rent a house or room



60% of our customers have salary between 100 and 400 \$. 29% have salary between 300\$ and 600\$ dollars.

10% have salary of more than 1000\$

Among Cambodian customers,

- 45% live in their own house, and
- 27% share house with their parents.

With this situation, bad debt ratio after repossession is almost zero.

Since less than 1% of Thai customers have their own house, we can say that Cambodian customers are so healthy.





#### **FINANCE**

Portfolio

#### Portfolio all activities (June-12 to date)



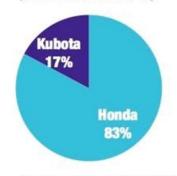
#### Total receivables (June-12 to date)



#### Portfolio distribution Honda / Kubota (in ,000 USD)



#### % Distribution Honda / Kubota portfolio (30th November 2014)



GL Finance Plc. - Board of Directors Q4 2014

Portfolio growth of Kubota is remarkable. (1 contract for agricultural machine is equal to 20 contracts for motorcycle.)

In the whole GLF's portfolio, Kubota now takes up 3.1 million USD, 17%.

In 2015, our target for the whole GLF's portfolio is to reach 3times more than current 18million.

<sup>+</sup>4. GL Leasing (Lao) Co., Ltd.



# GL Leasing (Lao) Co., Ltd. The Next Step to AEC

- On December 2013, GL was invited by our partners to survey Laos market.
- On April 23, 2014, "GL Leasing (Lao) Company Limited" has been approved by the MOIC.

The company is tar



Regarding to the Finance Lease license, we are just waiting for the signature of the governor.

Number of employee started from 6 people in the picture. Now they have 40 employees and moved their office.

We expected more than 200 employees in 2015.

### <sup>†</sup>The Registration of GLL





### <sup>†</sup>5. Other Market

In Myanmar, we already started to contact multiple agents.

In Vietnam, we had visited the company to acquire in both Ho Chi Minh and Hanoi.

We'll go forward with aggressive expansion.



We'd received the award as one of the excellent listed companies in 2013 by SET.

We will not only keep this honoring position, but also improve more.